

Under Ho Ching's watch

Temasek has made headlines with some prominent deals during Ho Ching's tenure as CEO. These are some highlights:

Neptune Orient Lines, 2004

Made an offer for the Singapore shipper, raising its stake from about 29 per cent to about 67 per cent. Divested in 2016 to CMA CGM.

Standard Chartered Bank, 2006

Bought 11.5 per cent from the Khoo Teck Puat estate. Raised stake over time to 16 per cent.

Shin Corp, 2006

Bought 42 per cent in the company now known as Intouch Holdings. This stake has been pared down over time to 9 per cent.

STATS ChipPAC, 2007

Made a cash offer for the global semiconductor wafer assembly and test operation, raising stake from 35 per cent to 83 per cent. Cashed out in 2015.

AS Watson, 2014

Bought about 25 per cent of the international health and beauty retailer for US\$5.7 billion from Hong Kong tycoon Li Ka-shing's Hutchison Whampoa.

Olam International, 2014

Made a cash offer for the agribusiness, raising stake to 58.5 per cent. Stake last reported to be 54 per cent.

SMRT Corp, 2016

Acquired all the shares not already owned, via a scheme of arrangement, for S\$1.2 billion.
