ML CHAMBERS



CORPORATE BROCHURE

Delivering value at the *point of impact.*

Specialist corporate law and disputes counsel in Singapore for shareholders, boards, founders and joint venture partners.

WHO WE ARE

A specialist Singapore practice *with a global footprint.*

ML Chambers is an independent boutique law firm recognised for high-stakes corporate and commercial matters, with a particular focus on shareholder, boardroom and joint venture disputes and corporate governance.

Our lawyers bring a deep corporate law and litigation pedigree, alongside significant experience in international arbitration and multi-jurisdictional litigation. Our briefs are often cross-border, requiring first-tier advocacy and strategic, commercially focused advice. With every engagement, we seek not merely to add value but to create it for our clients.

In 2026, ML Chambers was named a "Firm to Watch" by both The Legal 500 Asia Pacific and Asian Legal Business (Thomson Reuters).



WHAT YOU CAN EXPECT

01

Clarity

We bring clarity, focus and conviction to complex disputes, so you can make decisions with confidence.

02

Partner-led

Direct director involvement on every matter, from first strategy call to final hearing.

03

Precision

Rigorous preparation and a strategy built around what matters commercially, not simply what is legally possible.

AT A GLANCE

High-stakes matters. *Every scale of client.*

$600m+

Share quantum in dispute in a listed company's joint venture dispute

$360m+

Share sale negotiations in which we acted for a minority shareholder

US$103m

Aggregate minority shareholding we represented in a listed-entity restructuring

EUR 110m+

Debt assignment dispute between an Indian listed company and a Swiss entity

WHO WE ACT FOR

- Listed companies and multinationals
- State-owned and state-backed entities
- Founders, shareholders and boards
- Directors and C-suite executives
- High net worth individuals and family offices
- SMEs and family businesses

WHERE OUR WORK REACHES

Matters connected with Singapore, China, India, Malaysia, Thailand, Myanmar, South Korea, the UAE, Germany, Switzerland, Italy, the UK, Australia, Panama and the BVI.

FORUMS

All levels of the Singapore Courts, and international arbitration under SIAC, ICC and other institutional rules.

OUR EXPERTISE

Curative *and preventive.*

We resolve disputes when they arise, and help companies and boards build the governance practices that prevent them.

CORE SPECIALISM

Shareholder, Boardroom & Joint Venture Disputes

Recognised by The Legal 500 Asia Pacific and Asian Legal Business (Thomson Reuters).

- Minority oppression (s 216) and derivative actions (s 216A)
- Directors' and fiduciary duties claims and defence
- Board deadlock, contested EGMs and control contests
- Joint venture disputes, exits and share valuations
- Shareholders' and joint venture agreements

Corporate Investigations & Regulatory

Directors, shareholders and companies facing ACRA, SGX RegCo, MAS, IRAS or AGC action; independent counsel in internal investigations.

International Arbitration

Counsel in SIAC, ICC and other institutional arbitrations, with supporting court work on stays, injunctions and award enforcement.

Appellate Advocacy

Appeals at every level of the Singapore Courts, including civil, matrimonial, criminal and regulatory appeals.

Debt / Asset Recovery & Insolvency

Cross-border recovery, contested liquidations, judicial management and moratorium applications, for creditors and debtors.

Deal / Transaction Advisory

Structuring share sales, mergers, joint ventures, shareholders' agreements, call options and investments, domestic and cross-border.

General Commercial Litigation

Trial and appellate advocacy for corporations, conglomerates and high net worth individuals, often involving foreign law.

SELECTED EXPERIENCE

Trusted where it *matters most.*

Shareholder, Boardroom & Joint Venture

- Acting for a listed construction company in a shareholder and director dispute arising from its joint venture with a leading Singapore property developer; share quantum exceeding $600 million.
- Acting for minority shareholders in oppression (s 216) and derivative (s 216A) claims within a food and beverage corporate group.
- Acting for shareholders in an SIAC arbitration over a shareholders' agreement between German shareholders and a Singapore joint venture company.

Arbitration & Cross-Border Litigation

- Advising on a dispute over the assignment of a debt exceeding EUR 110 million between an Indian listed company and a Swiss entity.
- Enforcing an English judgment over assets worth more than US$17 million against foreign state-owned entities.
- Acting for a South Korean listed conglomerate's subsidiary in a contract dispute against a US-based entity.

Investigations & Regulatory

- Acting for a Singapore listed company on queries under ACRA's Financial Reporting Surveillance Programme.
- Acting for directors in investigations and proceedings under the Securities and Futures Act 2001 and in disqualification matters.

Transactions

- Acting for a minority shareholder in share sale negotiations exceeding $360 million, including resisting a drag-along.
- Advising a Singapore company backed by Chinese state-owned interests on a cross-border solar power joint venture in Myanmar.



RECOGNITION

Independently *recognised.*

2026	Firm to Watch, Dispute Resolution	The Legal 500 Asia Pacific
2026	Singapore Firms to Watch	Asian Legal Business (Thomson Reuters)
2026	Finalist, Rising Law Firm of the Year	22nd ALB (Thomson Reuters) South East Asia Law Awards
2026	Finalist, Dispute Resolution Lawyer of the Year (Mark Lee)	22nd ALB (Thomson Reuters) South East Asia Law Awards
2026	Singapore Rising Stars (Sarah Yeo)	Asian Legal Business (Thomson Reuters)
2026	Exclusive feature on ML Chambers' directors	Asian Legal Business (Thomson Reuters)

> *ML Chambers is recognised as a formidable force in the particular areas of complex litigation and international arbitration.*
>
> Chambers and Partners

"...deep expertise in corporate, shareholder, and boardroom disputes, regularly acting in cross-border cases involving shareholders and directors."

The Legal 500 Asia Pacific 2026, editorial commentary

"...complex high-stakes commercial litigation, arbitration and cross-border transactional work."

Asian Legal Business (Thomson Reuters)

Led by our *directors, end to end.*



Mark Lee

MANAGING DIRECTOR

LLB (Hons) · Advocate & Solicitor, Singapore
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Practised at one of the Big Four Singapore law firms and co-founded a Singapore disputes boutique, where he was Joint Managing Director and headed its boardroom practice for nearly a decade. Acts for listed and private companies, founders, directors and shareholders, in the Singapore Courts and international arbitration.

- Finalist, Dispute Resolution Lawyer of the Year 2026, ALB (Thomson Reuters) SE Asia Law Awards
- Finalist, Managing Partner of the Year 2022 and Young Lawyer of the Year 2019 and 2024, ALB (Thomson Reuters)
- Featured in Asian Legal Business (Thomson Reuters) and The Business Times
- Speaker and Steering Committee, GAR Live: Asia-Pacific 2026

"...exceptional leadership, strategic insight, and innovative approach to dispute resolution." Client feedback, The Legal 500



Sarah Yeo

DIRECTOR

LLB (First Class Hons) · Advocate & Solicitor, Singapore
sarah.yeo@mlclaw.com.sg

Leads and assists in complex, high-stakes, multi-party disputes in international commercial arbitration, commercial litigation and insolvency, with a particular emphasis on corporate, joint venture, shareholder and boardroom disputes. Routinely appears before the Supreme Court of Singapore.

- Singapore Rising Stars 2026, Asian Legal Business (Thomson Reuters)
- Speaker, The Legal 500 Asia Pacific Disputes Summit 2024, 2025 and 2026
- Co-author, Chambers Global Practice Guide, Lexology Panoramic and Global Legal Insights (Singapore chapters)
- Accredited CPD trainer on directors' duties, SMU Law Academy

"...a thought leader on corporate governance and shareholder rights." Asian Legal Business (Thomson Reuters)

INSIGHTS & THOUGHT LEADERSHIP

Shaping the *conversation.*

Select publications, media features and speaking engagements. Click any title to read more on our website.

PUBLICATIONS

Chambers and Partners	Global Practice Guide: Shareholders' Rights & Shareholder Activism 2025 and 2026, Singapore chapters
Global Legal Insights	Litigation & Dispute Resolution 2026 (15th edition), exclusive Singapore contributors
Lexology Panoramic (LexisNexis)	Corporate Governance 2026, Singapore chapter

IN THE MEDIA

Asian Legal Business (Thomson Reuters)	"Higher Stakes for Singapore Directors", October 2026
The Business Times	"Where Board Oversight Meets Entrepreneurial Risk", August 2026
The Legal 500	Partner Perspectives interview with Mark Lee, 2025

SPEAKING ENGAGEMENTS

The Legal 500 Asia Pacific Disputes Summit	Speakers in 2024, 2025 and 2026; hosted the 2026 opening plenary
Asian Legal Business (Thomson Reuters)	Co-presented webinar: Arbitrability of Shareholder Oppression and Derivative Claims, 2026
Lexology Masterclass Series	The multiple hats and duties of the 21st century board director, 2026
Global Arbitration Review	GAR Live: Asia-Pacific 2026, speaker, Steering Committee member and sponsor
Chambers and Partners and SMU Law Academy	Chambers Virtual Forum 2025; accredited seminar on directors' duties

ML CHAMBERS

CONTACT US

Let's talk about *what matters to you.*

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